

# **Presentation Materials**

February 2021

### WHAT DRIVES US



Our vision, mission and values drive a culture that is centered on client needs, rooted in service excellence, dedicated to bettering our communities, focused on attracting top industry talent and influenced by technological change.

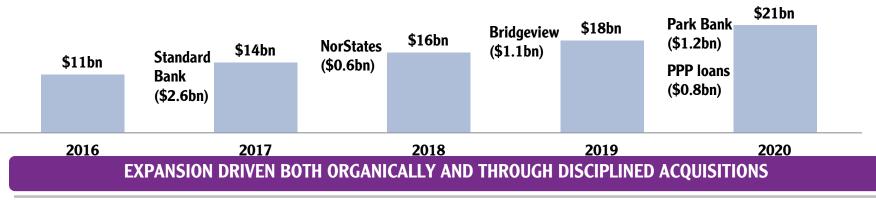


# FIRST MIDWEST TODAY

### A Premier Commercial Bank

- Multi-state, Midwestern reach
  - \$21bn of total assets
  - \$14bn of AUM
  - Chicago's 3<sup>rd</sup> largest independent bank
    - Top 10 deposit share in Chicago MSA
    - #2 deposit share in South Metro
    - 3<sup>rd</sup> largest wealth management platform in IL

### Assets have grown at 16% CAGR since 2016



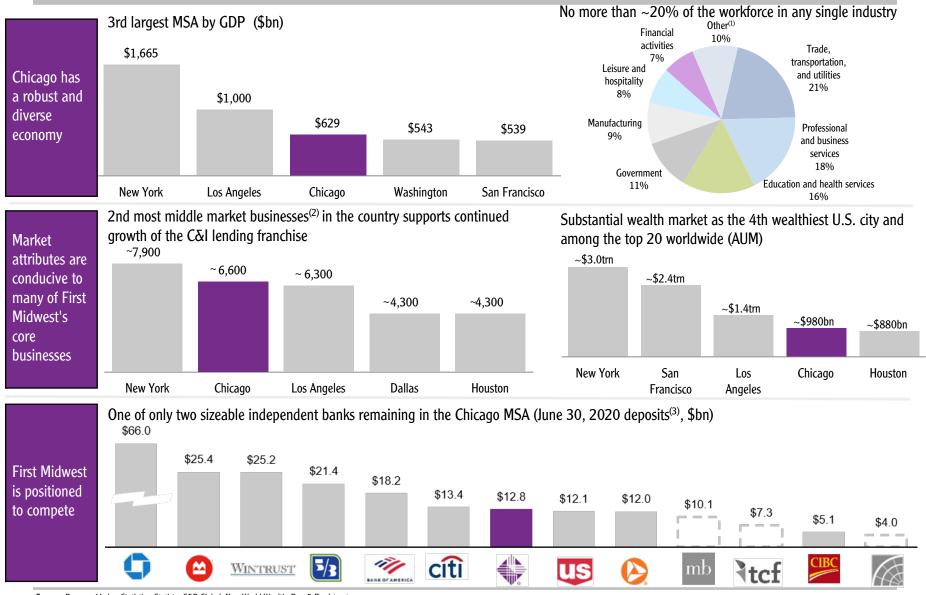
Source: Company filings and SNL Financial Note: See the accompanying "Glossary of Terms" and "Footnotes" slides for details on the definitions of certain terms and footnotes used.



#### With a Robust Distribution Network



### A LEADING INDEPENDENT BANK IN HIGHLY ATTRACTIVE CHICAGO MSA



Source: Bureau of Labor Statistics; Statista; S&P Global; New World Wealth; Dun & Bradstreet Note: See the accompanying "Glossary of Terms" and "Footnotes" slides for details on the definitions of certain terms and footnotes used.

### **OUR STRATEGIC PRIORITIES**

### Building the Strongest Team

- ◆ Inspire, engage and reward colleagues
- Empower leaders to build high performing teams
- Attract and retain top talent
- ◆ Increase and encourage diversity and inclusion

### Growing &Diversifying Revenues

- Retain customers and enhance cross-selling
- ◆ Seek net new client growth
- Leverage technology to enhance digitization



- Strategically
- Execute targeted geographic expansion for banking and related businesses
- Build scale, market share and core funding within our footprint and across adjacent markets



### **GUIDANCE THROUGH UNPRECEDENTED TIMES**

**Global pandemic**, national emergency declared mid-March 2020



**Rapidly evolving environment**, ~7% unemployment in December



Radical pivot and response,

with energy and focus shifted to health, safety and well-being of clients, colleagues and communities

#### Numerous accomplishments that fell outside of the ordinary course of business:

- Adapted platforms, distribution and operating model
- Heightened safety and expanded support for colleagues
- Recognized and assisted with the stress on individual and business cash flow needs
- Enhanced community support



**Displayed strength and character** of our Company and team Tremendous "can do" spirit



# **REGAINING MOMENTUM**



Continue to assess our workplace approach

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~60% of branches fully open and 164 ATMs operating at full capacity

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Helped ~9,000 clients through payment deferrals and fee assistance programs

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Funded over \$1.2bn of PPP loans for  $\sim 6,700$  clients; impacted the lives of ~150,000 small business employees and their families; Participating in 2<sup>nd</sup> round program, in-process



Committed \$2.5mm to supporting our communities

#### **Supporting Our Colleagues**

- Enhanced health insurance programs and access to retirement benefits to provide greater flexibility, coverage and additional support
- Expanded paid time off programs
- Added provisions for emergency medical and hardship loans

#### **Supporting Our Clients**

- Branches accessible with enhanced health and safety protocols
- Reopening of certain branch lobbies
- Offering payment deferral and fee assistance programs and services:
  - Consumer, mortgage, auto loan deferrals and fee assistance
  - Commercial loan deferrals and fee assistance
  - Suspension of foreclosure and repossession actions
- Ongoing participation in the SBA's Paycheck Protection Program

#### **Supporting Our Communities**

- \$2.5mm contribution from the First Midwest Charitable Foundation
- Aiding individuals and families through affordable housing and financial sustainability and supporting small businesses
- Enhanced matching gifts programs to support colleague donations

### LEVERAGING OUR STRENGTHS TO SUPPORT OUR CLIENTS AND COMMUNITIES

Note: See the accompanying "Glossary of Terms" and "Footnotes" slides for details on the definitions of certain terms and footnotes used



# **OUR COMMITMENT TO CORPORATE SOCIAL RESPONSIBILITY**

### **Driving an Inclusive Workplace**

- Launched unconscious bias • training sessions to develop inclusive leadership and cultural competency skills
- Redesigned our learning ٠ curriculum to emphasize the power of inclusive leadership to inspire high-performing teams and colleagues

#### **Building Diversity** in Our Organization

- of our hires into senior 47% roles were women
- of our hires into senior roles 24% were racial minorities

of our rotational development 50% class represented racial and





Recognized as one



of the 2020 Chicago Tribune Top Places to Work

Recognized as one of Forbes' Best-In-State Banks in 2020

Strong **Corporate Governance** 

- Our commitment to strong. • transparent corporate governance and ethical business practice starts with our Board of Directors and executive leadership team
- All colleagues adhere to a • comprehensive Code of Ethics and Standards of Conduct



Commitment to Community Development

25 +

consecutive years -Outstanding CRA rating

#### \$1.5mm

of donations to nonprofit organizations in our local communities in 2019

#### 8,000

participants in saving and budgeting, homeownership and other financial literacy education programs

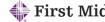
#### \$186mm

of community development loans in 2019



#### Sustainable Business Operations

- Implemented an enhanced shredding and recycling program
- Increased hoteling stations for colleagues with flexible work schedules, resulting in fewer vehicles on the roads and a reduction in carbon emissions
- In 2019, we recycled 826,000 pounds = 413 tons of material translating to:
  - 7.000 saved trees
  - 24,000 pounds of eliminated pollutants
  - 1.6mm kilowatts in saved energy



# INVESTMENT HIGHLIGHTS



Premier Chicago-centered Commercial Bank with Attractive Midwest Operational Footprint



Relationship-driven Strategy, Supported by Leading Core Deposit Foundation



Diversified Loan Portfolio and Disciplined Underwriting Drive Strong Credit



Continued Investment in Platform Provides Opportunity for Continuous Improvement



Capital and Loan Loss Reserve Levels Provide Future Flexibility

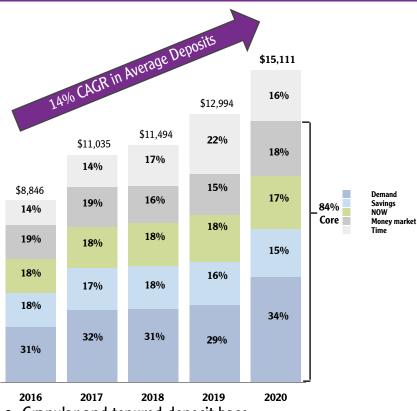


Platform for and Track Record of Integrating Accretive, Attractive Acquisitions

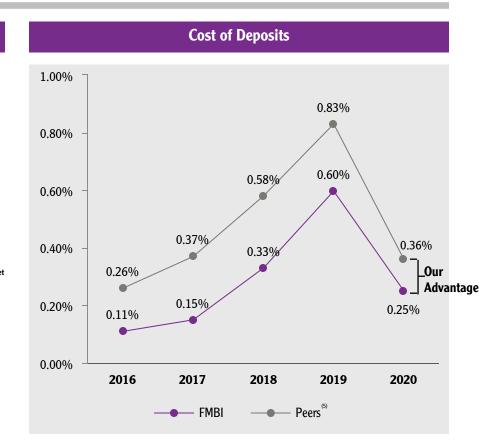


# LOW COST, CORE FUNDING





- Granular and tenured deposit base
  - Mix of 58% Retail, 32% Commercial, 10% Public, due to PPP funds
- Core deposit ratio of 84%; average tenure 13 years



- Cost of deposits ~10bps less than peers<sup>(5)</sup>
- Historical cost of deposits advantage has averaged approximately 20bps over the past three years

#### STRONG CORE DEPOSIT FOUNDATION; WELL-POSITIONED FOR RISING RATES



### **DIVERSIFIED LOAN PORTFOLIO**



#### **Highlights**

- Significant change in mix away from investor CRE to consumer since 2016
- Diversification of C&I portfolio through growth in specialty lending capabilities
- Granular, diversified mix
- PPP of \$786mm in '20; increasing loan yields 16bps due to forgiveness

#### **RELATIONSHIP-BASED BUSINESS MODEL DRIVES PERFORMANCE**

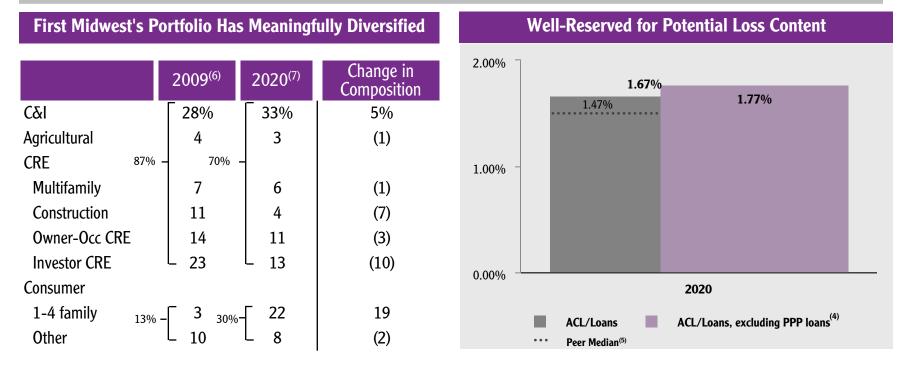
#### Dollars in millions.

Source: Company filings and reports

Note: See the accompanying "Non-GAAP Financial Information," "Glossary of Terms," and "Footnotes" slides for details on the calculations of these metrics, definitions of certain terms, and footnotes used.



# MEANINGFULLY DIVERSIFIED AND WELL-RESERVED



#### **Highlights**

- Re-balanced mix of corporate and consumer loans
- Lowered levels of construction and investor CRE loans within the corporate portfolio
- ACL levels leave us well-positioned in the current environment



### LOAN DIVERSIFICATION - CORPORATE

### \$9.8bn<sup>(7)</sup> 70% of Total Loans, excl PPP<sup>(7)</sup>

33% C&I / 34% CRE / 3% Agricultural

Other C&I	Senior Housing	Sector	\$	0⁄⁄0 <sup>(7)</sup>	Risk Mitigants				
otheredi	Healthcare Services / Hospitals	Elevated Risk							
	Leveraged Finance Elevated	Recreation / Entertainment	\$220	1.6%	Very granular, real estate secured				
	Risk	Hotels	160	1.1%	All major brands, avg. LTV 50%				
	(both C&I and CR	E Restaurants	100	0.8%	Very granular, real estate secured				
	categories)	Total	\$480	3.5%					
Agricultural	Multi-family								
Retail CRE		Other Areas of Focus							
	Construction	Investor CRE:							
Owner Occupied	Construction	Investor CRE: Retail	\$460	3.3%	Service oriented strip centers				
Owner Occupied CRE	Construction Office, Industrial, and		\$460 410	3.3% 2.9%	Service oriented strip centers Diversified, largely suburban				
•		Retail							

#### **DIVERSIFICATION & GRANULARITY LIMIT RISK;** 97% OF ELEVATED RISK SECTORS PERFORMING, LESS THAN 2% REMAINING WITH A DEFERRAL

#### Dollar amounts in millions unless otherwise noted

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# LOAN DEFERRALS

			Loan Deferral	s by Sector '	k				
		First Roun	<u>d</u>		Second Roi	Ind	Deferr	als as of	
			Total			Total	December 31, 202		
Sector #		\$mm	% of Portfolio <sup>(7)</sup>	#	\$mm	% of Portfolio <sup>(7)</sup>	\$mm	% of Portfolio	
Corporate							1		
Hotels Recreation / Entertainment	45 58	\$137 108	<b>88</b> % <b>49</b> %	19 16	\$89 59	57% 27%	\$2 1	1% %	
Restaurants	122	58	55%	36	18	17%	4	4%	
Total Elevated Risk Sectors	225	303	63%	71	166	34%	7	1%	
Franchise	265	194	<b>67</b> %	47	37	13%	8	3%	
Retail CRE	131	256	<b>56%</b>	20	53	12%	4	1%	
Office, Industrial, and Other Investor CRE	236	215	18%	49	49	4%	19	2%	
Owner Occupied CRE	300	188	21%	37	26	3%	17	2%	
Construction	42	80	13%	6	6	1%	1	<u>      %</u>	
Multi-family	105	<b>99</b>	11%	16	10	1%	■ 1	<b>%</b>	
Healthcare Services / Hospitals	528	172	21%	7	3	<u>      %</u>	7	1%	
Senior Housing	1	15	<b>4%</b>	—		<u>     %</u>	—	<u>     %</u>	
Agricultural	18	12	3%	—		<u>     %</u>	I —	<u>     %</u>	
Leveraged Finance	1	5	1%	—		<u>     %</u>	<u> </u>	<u>      %</u>	
All other corporate _	1.076	151	5%	82	10	%	6	%	
Total Corporate	2,928	1,690	17%	335	360	4%	70	1%	
Consumer							i		
1-4 Family / HELOC	826	249	7%	172	57	2%	24	1%	
Other Installment	2.189	24	<b>6</b> %	448	6	2%	3	1%	
Total Consumer	3,015	273	8%	620	63	2%	27	1%	
- Total	5,943	\$1,963	16%	955	\$423	3%	\$97	1%	

#### **ABSENCE OF DEFERRALS REFLECTIVE OF IMPROVING ENVIRONMENT**

\*Percentages reflect portion of outstanding balances within a sector with a deferral as of December 31, 2020. Dollar amounts in millions unless otherwise noted Note: See the accompanying "Glossary of Terms" and "Footnotes" slides for details on the definitions of certain terms and footnotes used.



### LOAN DIVERSIFICATION - CONSUMER

\$4.2bn<sup>(7)</sup>

30% of Total Loans, excl PPP<sup>(7)</sup> Home Equity Avg. FICO - 765 Avg. LTV - 71% Other Installment Avg. FICO - 761 Elevated 0/0<sup>(7)</sup> Sector **Risk Mitigants** \$ Risk Unsecured Installment \$220 1.6% Targeted program to prime borrowers: • ~90% have FICO > 700 • granular - avg loan size ~\$9k • average yield  $\sim 8\%$ 1-4 Family • no sub-prime improved performance Avg. FICO - 778 reflective of tightened Avg. LTV - 68% underwriting in '19

#### **HIGH QUALITY CREDIT - GEOGRAPHICALLY DISPERSED**

Note: See the accompanying "Glossary of Terms" and "Footnotes" slides for details on the definitions of certain terms and footnotes used.



### **SUPPORTING OUR CLIENTS - PPP RESPONSE**

2021 Second Round PPP											
Highlights	Application Status										
• Submitted over 2,000 applications to SBA on day one		#	\$								
remaining mix of prospects and first time PPP	Approved	2,250	\$310								
	Submitted to SBA	350	\$35								
	Paperwork in Process	950	\$155								
2020 Fi	rst Round PPP										
Highlights	Forg	Forgiveness									
Approved 6,700 applications for \$1.2bn	Approved & Funds Received	409	40%								
Average loan size of \$178,000 vs. median of \$45,000; reflects concentration to small business	Submitted to SBA	20	)								
customers	Paperwork in Process	20	)								
(s) Weighted-average gross fees of 3%	Not started	20	)								



### **ASSET QUALITY**



- Credit performance stable
  - NPA metric, excluding PCD &  $PPP^{(4)}$  loans of 0.96%, reflective of normalized range
- Performing loans classified as substandard and special mention largely reflective of migration within elevated sectors
  - Substandard loans 3.65% of corporate loans, excluding PPP loans, up from 3.14% in Q3 '20 and 1.89% from Q2 '20 due to the pandemic; elevated risk sectors comprise:
    - ~33%, or \$117mm, of total substandard 0
    - Trend reflective of proactive reviews focused on о early remediation

#### CREDIT PERFORMANCE STABLE AWAY FROM EXPECTED RISK RATING MIGRATION

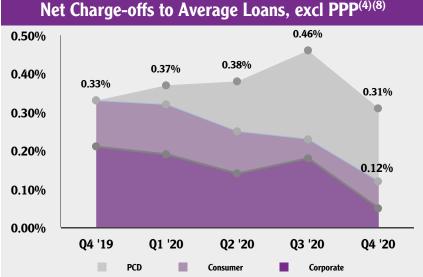
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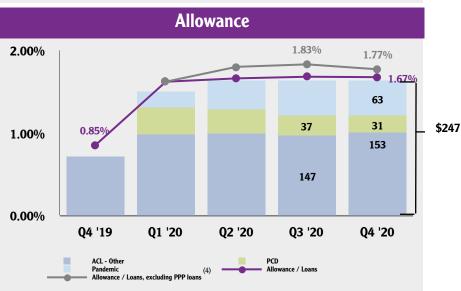
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**Highlights** 

### **ALLOWANCE - WELL RESERVED**





#### **Highlights**

NCOs to average loans of 0.12%, excluding PCD and PPP<sup>(4)(8)</sup>, improved compared to prior periods

- \$6mm PCD loans that were fully reserved
- \$4mm legacy loans
  - Installment includes targeted, high-yielding (~8%) average) unsecured product; contributes 6 to 11 bps to NCO rate
    - NCOs trending favorable with tightening of underwriting standards in Q4 '19

Robust ACL levels consistent with Q3 '20 in light of environment uncertainty

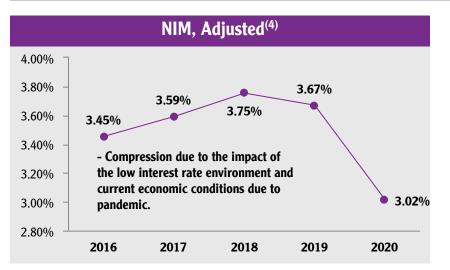
- 1.77%, excluding PPP<sup>(4)</sup>
- 1.57% excluding PCD and PPP loans<sup>(4)</sup>
- \$31mm PCD reserve, representing 15% of PCD loans
- ~40bps, or \$63mm, of ACL reflective of pandemic uncertainty

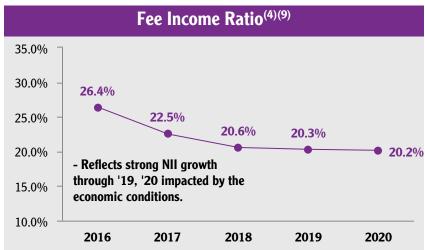
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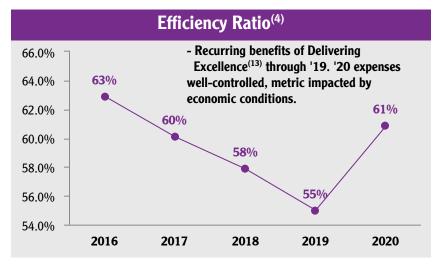
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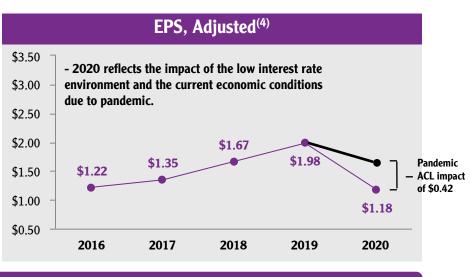


### OPERATING PERFORMANCE REFLECTIVE OF CURRENT ENVIRONMENT









#### EXPECT RECOVERY AS PANDEMIC IMPACT RECEDES

Source: Company filings and reports

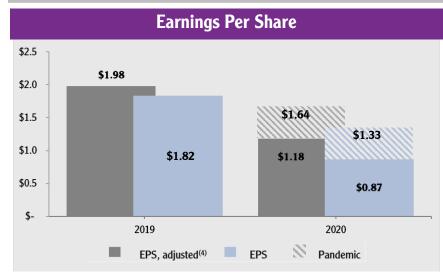
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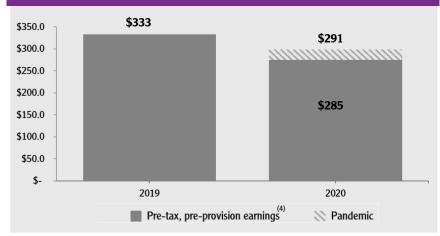
# FINANCIAL REVIEW AND OUTLOOK



## FULL YEAR 2020 FINANCIAL HIGHLIGHTS



### Pre-Tax, Pre-Provision Earnings<sup>(4)</sup>



#### **Earnings**

EPS of \$0.87, down 52% from 2019; impacted by the pandemic and optimization strategies

- \$0.25 of retail and balance sheet optimization costs
- \$0.09 of A&I related expenses
- \$0.03 income tax benefits partly offset
- \$0.42 of loan loss provision for pandemic related ACL
- \$0.04 of pandemic expenses and fee assistance programs

#### Pre-Tax, Pre-Provision Earnings<sup>(4)</sup>

Down 14%, or \$48mm from 2019, impacted primarily by:

- Noninterest expense, adjusted<sup>(4)</sup> up \$35mm, or 8%, due to Park acquisition, pandemic, mortgage commissions, and organizational growth
- NII down \$9mm, or 2%, reflective of lower interest rates, partially • offset by PPP income and lower cost of funds
- Fee-based revenues down \$4mm, or 2%, reflective of lower transaction volumes and fee assistance programs due to the pandemic, partly offset by record mortgage banking income and wealth management fees

#### **RESULTS IMPACTED BY PANDEMIC AND LOWER RATE ENVIRONMENT**

#### Amount in millions, except per share data

Note: See the accompanying "Non-GAAP Financial Information," "Glossary of Terms" and "Footnotes" slides for details on the calculations of these metrics, definitions of certain terms, and footnotes used.



### **OPTIMIZATION STRATEGIES**

### **Proactive Response to Current Environment**

#### **Balance Sheet**

#### Remixed mortgage-backed securities cash flows to high guality 1-4 family mortgages

- Utilized excess liquidity to purchase \$600mm, net of 1-4 family mortgage loans
- High-guality jumbo mortgages with average FICO >770

#### Terminated \$510mm of swaps and reduced future borrowings

- · Long-term pay fixed swap termination as a result of excess liquidity in light of market conditions
- Expected to reduce borrowed funds in Q1 '21 and future borrowings which were hedged to terminated swaps
- \$18mm of pre-tax swap termination costs in Q4 '20
- \$1.1bn of swaps terminated in Q3 '20 with a total cost of \$14mm; expected to add \$5mm in pre-tax income to '21

#### **Expected Run Rate Impact**

Collectively add ~\$26mm of pre-tax income to '21:

- Mortgage purchases add ~\$18mm (\$24mm to NII partly offset by \$6mm of servicing expense)
- Swap terminations add ~\$8mm to NII



#### Reduces pre-tax expense by ~\$8mm in '21, ~\$9mm thereafter

Retail

#### Q3 '20 initiated consolidation of 17 branches in 2021, representing 15% of our branch network

- Nearly all locations to be consolidated are within close proximity to another First Midwest branch; minimal customer attrition
- Approximately half have been closed over the past six months due to the pandemic
- \$1.5mm of pre-tax one-time costs recognized in Q4 '20 and \$18mm recognized in Q3 '20, earn back of ~2 years



# STRONG CAPITAL, SUSTAINED DIVIDEND

		2016	2017	2018	2019	2020	Highlights
Regulatory Cap	vital Ratios:						Capital ratios reflect:
• CET1 cap	ital to RWA	9.39%	9.68%	10.20%	10.52%	10.06%	<ul> <li>Issuance of \$231mm of preferred stock in</li> <li>Q2 '20; impacted total and Tier 1 capital ratios</li> </ul>
• Tier 1 ca	pital to RWA	9.90%	10.10%	10.20%	10.52%	11.55%	<ul> <li>Retained earnings and mix of risk-weighted assets</li> </ul>
• Total cap	ital to RWA	12.23%	12.15%	12.62%	12.96%	14.14%	<ul> <li>Full year '20 dividend of \$0.56 per common share, up 4% from '19</li> </ul>
	R	obust Ca	pital Levo	els			<ul> <li>Strong excess capital position, solid operatin leverage and credit reserves</li> </ul>
	4.50%	7.0%				ccess Capital Above ervation Buffe	<ul> <li>Capital levels remain sufficient in a severely adverse economic scenario</li> </ul>
CET1 Capital	:	10.06%				\$471mm	national peers
ier 1 Capital	6.00%	8.	50%				<ul> <li>Elected CECL transition for regulatory capital relier in 2020         <ul> <li>Retains ~30bps of CET1 and tier 1 capital</li> </ul> </li> </ul>
		11.55%				\$470mm	
			105	0/2			
Fotal Capital	8.000	/0	10.5	90			

Source: Company filings and reports.

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### **OUTLOOK RECAP - FULL YEAR 2021**

#### We offer commentary on factors influencing FY2021 outlook for key categories.

Guidance below is dependent upon the duration and severity of the pandemic and the effectiveness of fiscal support.

#### **Earning Assets and Deposits**

- Mid-single digit loan growth; securities stable
- Deposits dependent upon economic conditions, customer behavior, and stimulus
- PPP will further impact

#### NII and NIM

- Relatively stable NII
- NIM, adjusted<sup>(4)</sup>~3% for the year, excluding accretion and PPP
- Scheduled accretion of ~\$16mm
- ~\$15mm from '20 PPP program; mostly first half of '21
- '21 PPP program likely \$10-\$15mm; magnitude and timing estimable by end of Q1 '21, weighted heavier to the second half of '21 as forgiveness occurs

#### Noninterest Income (excludes swap terminations and net securities gains)

- High-single digit growth from '20; mid-single digit growth from '19
  - Higher growth areas: service charges, card and capital markets; lower growth areas mortgage and wealth reflective of record '20 levels seasonally impacted
- Dependent upon length and severity of the pandemic and customer behavior

#### Noninterest Expense, Adjusted

- Relatively stable away from ~\$6mm of additional mortgage loan servicing expenses seasonally impacted
- Work continues to identify further process efficiency benefits

#### Asset Quality, excluding PCD and PPP

- NCOs expected to increase towards higher end of normalized range of 25-40 bps; concentrated to second half of '21
- Provision expected to continue at or below Q4 '20 run rate levels in first half of '21; reflective of NCO activity and resulting in normalized ACL (updated)
- ACL expected to return to pre-pandemic levels (~1.20% as a percent of loans) evenly through the end of '22 (updated)
- Dependent upon economic conditions, customer behavior, and stimulus

#### Taxes

• Effective tax rate ~25%

#### Capital

Strong capital provides flexibility to navigate the impact of the pandemic and execute on our corporate priorities



# **BUILDING OUR FUTURE**



### **BENEFITING FROM CONSOLIDATION**

### **Strategy and Future Opportunities**

#### **Leveraging Our Strengths**

- Compelling partner
- Experienced acquirer
- Engaged, talented team
- Attractive markets, growing opportunities
- Significant capital and liquidity

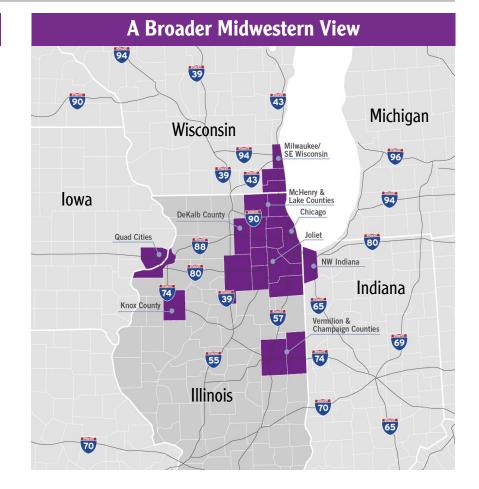
### **Environment Creating Opportunities,**

#### **Consolidation Expected**

- Locally, ~40 banks with 350mm 40 banks with
- Opportunities expected in adjacent Midwest markets

#### **Aligned With Strategic Priorities**

- Building the highest quality team
- Diversifying / growing loans and revenues
- Balancing investment and risk

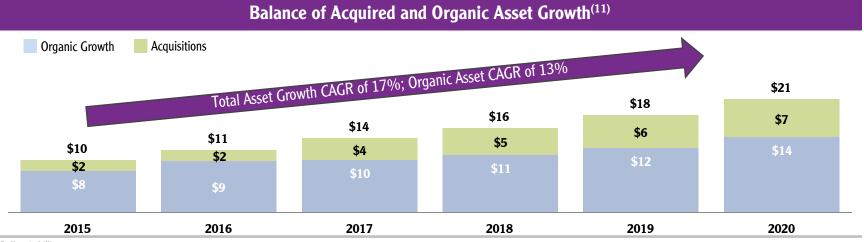


### FRAGMENTED MARKET PROVIDES STRATEGICALLY AND FINANCIALLY COMPELLING OPPORTUNITIES



### **RECENT ACQUISITIONS**

F	Recent Acc	quisition H	listory			Driving Operating Leverage						
		Close	At	Announcem	ent	3.00%						
Farget Company	Founded	Date	Assets	Deposits	AUM							
ank Acquisitions							2.81%					
ankmanagers Corp.	1915	Mar. 2020	\$1.0	\$0.8	\$0.2	2.80% -		2.69%				
ridgeview Bancorp	1971	May 2019	\$1.3	\$1.0								
orthern States Financial	1962	Oct. 2018	\$0.5	\$0.4		2.60% -	•		2.61	%		
andard Bancshares	1947	Jan. 2017	\$2.5	\$2.2	\$0.3	2.0070	2.62%	2.62%		2.49%		
Bancshares	1867	Mar. 2016	\$0.6	\$0.6	\$0.7				2.57%		2.35%	
eoples Bancorp	1999	Dec. 2015	\$0.1	\$0.1		2.40% -				2.46%	2.33%	
reat Lakes Financial	1896	Dec. 2014	\$0.6	\$0.5								
ranch Acquisitions and N	on-Bank Acquis	sitions				2.20%					2.31%	
opular Community	-	Aug. 2014	\$0.7	\$0.7		2.2070	2016	2017	2018	2019	2020	
orthern Oak	1975	Jan. 2019		_	\$0.8						(4)	
emier Asset Management	2001	Feb. 2017		_	\$0.6	-•	- Noninter	est Expense, Adj.	/ Avg Assets, I	Excl. PPP Loans	S	
Total			\$7.3	\$6.3	\$2.6	-•	— Peer Mec	lian				



#### Dollars in billions

Source: Company regulatory filings and SNL Financial

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### LOOKING AHEAD



As course of business begins to normalize, we remain focused on:



Our business priorities: talent, diversification, risk management and systems investments.



Investing in and working to better leverage resources, technology and processes to drive more efficiency and a better client experiences.

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	-(&)

Executing our strategy.

#### **EVERY ENVIRONMENT CREATES OPPORTUNITY**

Note: See the accompanying "Glossary of Terms" and "Footnotes" slides for details on the definitions of certain terms and footnotes used.



# **INVESTMENT HIGHLIGHTS**



Premier Chicago-centered Commercial Bank with Attractive Midwest Operational Footprint



Relationship-driven Strategy, Supported by Leading Core Deposit Foundation



Diversified Loan Portfolio and Disciplined Underwriting Drive Strong Credit



Continued Investment in Platform Provides Opportunity for Continuous Improvement



Capital and Loan Loss Reserve Levels Provide Future Flexibility



Platform for and Track Record of Integrating Accretive, Attractive Acquisitions

Note: See the accompanying "Glossary of Terms" and "Footnotes" slides for details on the definitions of certain terms and footnotes used.



### FORWARD-LOOKING STATEMENTS

This presentation, as well as any oral statements made by or on behalf of First Midwest, may contain certain "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. In some cases, forward-looking statements can be identified by the use of words such as "may," "might," "will," "would," "should," "could," "expect," "plan," "intend," "anticipate," "believe," "estimate," "outlook," "predict," "project," "probable," "potential," "possible," "target," "continue," "look forward," or "assume" and words of similar import. Forward-looking statements are not historical facts or guarantees of future performance but instead express only management's beliefs regarding future results or events, many of which, by their nature, are inherently uncertain and outside of management's control. It is possible that actual results and events may differ, possibly materially, from the anticipated results or events indicated in these forward-looking statements. First Midwest cautions you not to place undue reliance on these statements. Forward-looking statements speak only as of the date made, and First Midwest undertakes no obligation to update any forward-looking statements.

Forward-looking statements may be deemed to include, among other things, statements relating to First Midwest's future financial performance, including the related outlook for 2021, the performance of First Midwest's loan or securities portfolio, the expected amount of future credit reserves or charge-offs, corporate strategies or objectives, including the impact of certain actions and initiatives, anticipated trends in First Midwest's business, regulatory developments, acquisition transactions, estimated synergies, cost savings and financial benefits of announced or completed transactions, growth strategies, including possible future acquisitions, and the continued or potential effects of the COVID-19 pandemic on our business, financial condition, liquidity, loans, asset quality and results of operations. These statements are subject to certain risks, uncertainties and assumptions, including the duration, extent and severity of the COVID-19 pandemic, and the pandemic's continued effects on our business, operations and employees, as well as on our customers and service providers, and on economies and markets more generally and other risks, uncertainties and assumptions that are discussed under the sections entitled "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in First Midwest's Annual Report on Form 10-K for the year ended December 31, 2019, and in First Midwest's subsequent filings made with the Securities and Exchange Commission ("SEC"). These risks and uncertainties are not exhaustive, and other sections of these reports describe additional factors that could adversely impact First Midwest's business and financial performance.



# **APPENDIX**



The Company's accounting and reporting policies conform to U.S.GAAP and general practices within the banking industry. As a supplement to GAAP, the Company provides non-GAAP performance results, which the Company believes are useful because they assist investors in assessing the Company's operating performance. These non-GAAP financial measures include EPS, adjusted, the efficiency ratio, adjusted, tax-equivalent NII (including its individual components), tax-equivalent NIM, tax-equivalent NIM, adjusted, noninterest income, adjusted, noninterest expense, adjusted, effective income tax rate, adjusted, tangible common equity to tangible assets, tangible common equity to risk-weighted assets, ROATCE, and ROATCE adjusted.

The Company presents EPS, and the efficiency ratio all adjusted for certain significant transactions. These transactions include optimization costs (2020), swap termination costs (2020), acquisition and integration related expenses associated with completed and pending acquisitions (all periods presented), income tax benefits (2020 and 2018), securities (gains) losses (2020 and 2017), Delivering Excellence implementation costs (2019 and 2018), the revaluations of DTAs (2017), a special bonus to colleagues and charitable contributions to the First Midwest Charitable Foundation (2017), a lease cancellation fee recognized as a result of the Company's planned 2018 corporate headquarters relocation (2016), and a net gain on sale-leaseback transaction (2016). In addition, the calculation of the efficiency ratio is adjusted for net OREO expense. Management believes excluding these transactions from EPS, and the efficiency ratio may be useful in assessing the Company's underlying operational performance since these transactions do not pertain to its core business operations and their exclusion may facilitate better comparability between periods. Management believes that excluding acquisition and integration related expenses from these metrics may be useful to the Company, as well as analysts and investors, since these expenses can vary significantly based on the size, type, and structure of each acquisition. Additionally, management believes excluding these transactions from these metrics may enhance comparability for peer comparison purposes.

Income tax expense, provision for loan losses, and the certain significant transactions listed above are excluded from the calculation of pre-tax, pre-provision earnings, adjusted due to the fluctuation in income before income tax and the level of provision for loan losses required based on the estimated impact of the pandemic on the ACL. Management believes pre-tax, pre-provision earnings, adjusted may be useful in assessing the Company's underlying operational performance and their exclusion may facilitate better comparability between periods and for peer comparison purposes.

The Company presents noninterest expense, adjusted, which excludes optimization costs, acquisition and integration related expenses, and Delivering Excellence implementation costs. Management believes that excluding these items from noninterest expense may be useful in assessing the Company's underlying operational performance as these items either do not pertain to its core business operations or their exclusion may facilitate better comparability between periods and for peer comparison purposes.

The tax-equivalent adjustment to NII and NIM recognizes the income tax savings when comparing taxable and tax-exempt assets. Interest income and yields on tax-exempt securities and loans are presented using the current federal income tax rate of 21%. Management believes that it is standard practice in the banking industry to present NII and NIM on a fully tax-equivalent basis and that it may enhance comparability for peer comparison purposes. In addition, management believes that presenting tax-equivalent NIM, adjusted, may enhance comparability for peer comparison purposes and investors, since acquired loan accretion income may fluctuate based on the size of each acquisition, as well as from period to period.

In management's view, tangible common equity measures are capital adequacy metrics that may be meaningful to the Company, as well as analysts and investors, in assessing the Company's use of equity and in facilitating comparisons with peers. These non-GAAP measures are valuable indicators of a financial institution's capital strength since they eliminate intangible assets from stockholders' equity and retain the effect of accumulated other comprehensive loss in stockholders' equity.

The Company presents NPAs to total loans plus foreclosed assets, NCOs, and NCOs to average loans, all excluding PCD and/or PPP loans. Management believes excluding PCD and PPP loans is useful as it facilitates better comparability between periods. Prior to the adoption of CECL on January 1, 2020, PCI loans with an accretable yield were considered current and were not included in past due and non-accrual loan totals and the portion of PCI loans deemed to be uncollectible was recorded as a reduction of the credit-related acquisition adjustment, which was netted within loans. Subsequent to adoption, PCD loans, including those previously classified as PCI, are included in past due and non-accrual loan totals and an ACL on PCD loans is established as of the acquisition date and the PCD loans are no longer recorded net of a credit-related acquisition adjustment. PCD loans deemed to be uncollectible are recorded as a charge-off through the ACL. The Company began originating PPP loans during the second quarter of 2020 and the loans are expected to be forgiven by the Small Business Administration ("SBA") if employee retention criteria are met and funds are used for eligible expenses. Additionally, management believes excluding PCD and PPP loans from these metrics may enhance comparability for peer comparison purposes.

Although intended to enhance investors' understanding of the Company's business and performance, these non-GAAP financial measures should not be considered an alternative to GAAP. In addition, these non-GAAP financial measures may differ from those used by other financial institutions to assess their business and performance. See the previously provided tables and the following reconciliations in the "Non-GAAP Reconciliations" section for details on the calculation of these measures to the extent presented herein.

Note: See the accompanying "Glossary of Terms" and "Footnotes" slides for details on the definitions of certain terms and footnotes used.



	_				١	ears Ended	 	 
		2016		2017		2018	2019	2020
EPS								
Net income	\$	92,349	\$	98,387	\$	157,870	\$ 199,738	\$ 107,898
Dividends and accretion on preferred stock		—				—	—	(9,119)
Net income applicable to non-vested restricted shares		(1,043)		(916)		(1,312)	 (1,681)	 (984)
Net income applicable to common shares		91,306	_	97,471		156,558	 198,057	 97,795
A&I related expenses, net of tax		8,611		12,070		7,210	16,394	10,097
Lease cancellation fee, net of tax		570		—			—	—
Net gain on sale-leaseback transaction, net of tax		(3,305)					—	—
DTA revaluation		—		23,709			—	—
Securities losses (gains), net of tax		—		1,275			—	(9,992)
Special bonus, net of tax		—		1,130			—	—
Charitable contribution, net of tax		—		944			—	—
Income tax benefits <sup>(12)</sup>		—		—		(7,798)	—	(3,639)
Delivering Excellence implementation costs, net of tax <sup>(13)</sup>		—				15,309	866	—
Swap termination costs, net of tax		—		—			—	23,889
Optimization costs, net of tax		—					—	14,902
Total adjustments to net income, net of tax		5,876		39,128		14,721	17,260	35,257
Net income applicable to common shares, adjusted	\$	97,182	\$	136,599	\$	171,279	\$ 215,317	\$ 133,052
Weighted-average common shares outstanding (basic)		79,797		101,423		102,850	 108,156	 112,355
Dilutive effect of common stock equivalents		13		20		4	428	347
Weighted-average diluted common shares outstanding	\$	79,810	\$	101,443	\$	102,854	\$ 108,584	\$ 112,702
Basic EPS	\$	1.14	\$	0.96	\$	1.52	\$ 1.83	\$ 0.87
Diluted EPS	\$	1.14	\$	0.96	\$	1.52	\$ 1.82	\$ 0.87
Diluted EPS, adjusted <sup>(14)</sup>	\$	1.22	\$	1.35	\$	1.67	\$ 1.98	\$ 1.18



				Y	ears Ended			
	2016		2017		2018		2019	2020
Efficiency Ratio Calculation								
Noninterest expense	\$ 339,500	\$	415,909	\$	416,303	\$	441,395	\$ 486,706
Less:								
Net OREO expense	(3,024)		(4,683)		(1,162)		(2,436)	(1,196)
Acquisition and integration related expenses	(14,352)		(20,123)		(9,613)		(21,860)	(13,462)
Property valuation adjustments	_		_				_	_
Lease cancellation fee	(950)							_
Special bonus	_		(1,915)				_	_
Charitable contribution	_		(1,600)					_
Delivering Excellence implementation costs <sup>(13)</sup>	_		_		(20,413)		(1,157)	_
Optimization costs	—		_				—	(19,869)
Total noninterest expense for efficiency ratio calculation	\$ 321,174	\$	387,588	\$	385,115	\$	415,942	\$ 452,179
Tax-equivalent NII <sup>(15)</sup>	\$ 358,334	\$	479,965	\$	520,896	\$	593,354	\$ 584,079
Noninterest income	159,312		163,149		144,592		162,879	140,653
Less:								
Net securities (gains) losses	(1,420)		1,876				_	(13,323)
Gains on sales of properties	(5,509)							_
Swap termination costs	_				_			31,852
Total	\$ 510,717	\$	644,990	\$	665,488	\$	756,233	\$ 743,261
Efficiency ratio	63 %	)	60 %		58 %	)	55 %	 61 %



			Years Ended		
	 2016	 2017	 2018	 2019	 2020
Tax-Equivalent NII / NIM					
NII	\$ 516,622	\$ 472,004	\$ 516,622	\$ 588,482	\$ 588,482
Tax-equivalent adjustment	 (158,288)	7,961	4,274	4,872	 (4,403)
Tax-equivalent NII <sup>(15)</sup>	\$ 358,334	\$ 479,965	\$ 520,896	\$ 593,354	\$ 584,079
Less: acquired loan accretion	(14,568)	(33,923)	(19,548)	(35,578)	(29,508)
Tax-equivalent NII, adjusted <sup>(15)</sup>	\$ 343,766	\$ 446,042	\$ 501,348	\$ 557,776	\$ 554,571
Average interest-earning assets	\$ 9,951,092	\$ 12,417,191	\$ 13,354,639	\$ 15,196,376	\$ 18,384,177
NIM <sup>(15)</sup>	3.60 %	3.87 %	3.90 %	3.90 %	3.18 %
NIM, adjusted <sup>(15)</sup>	3.45 %	3.59 %	3.75 %	3.67 %	3.02 %
Fee Income Ratio					
Noninterest income	\$ 159,312	\$ 163,149	\$ 144,592	\$ 162,879	\$ 140,653
Less:					
Other noninterest income	(12,791)	(9,859)	(9,636)	(11,628)	(11,633)
Swap termination costs	_		_	_	31,852
Net securities (gains) losses	(1,420)	1,876	—	—	(13,323)
Fee-based revenues	145,101	155,166	134,956	151,251	 147,549
Less: Accounting reclassification	(16,594)	(15,700)			_
Fee-based revenues, adjusted	128,507	139,466	134,956	151,251	147,549
Tax-equivalent NII <sup>(15)</sup>	358,334	479,965	520,896	593,354	584,079
Total revenue for fee income ratio	\$ 486,841	\$ 619,431	\$ 655,852	\$ 744,605	\$ 731,628
Fee income ratio <sup>(9)</sup>	 26.4 %	 22.5 %	20.6 %	 20.3 %	 20.2 %



	Years Ended									
		2016		2017		2018		2019		2020
Noninterest Expenses to Average Assets										
Noninterest expense	\$	339,500	\$	415,909	\$	416,303	\$	441,395	\$	486,706
Less:										
Optimization costs		—		—		—		—		(19,869)
A&I related expenses		(14,352)		(20,123)		(9,613)		(21,860)		(13,462)
Delivering Excellence implementation costs <sup>(13)</sup>		—		—		(20,413)		(1,157)		—
Accounting reclassification		(16,594)		(15,700)						—
Special bonus				(1,915)						—
Charitable contribution				(1,600)						—
Lease cancellation fee		(950)								—
Total Noninterest expense, adjusted	\$	307,604	\$	376,571	\$	386,277	\$	418,378	\$	453,375
Total average assets	\$	10,934,240	\$	13,978,693	\$	14,801,581	\$	17,007,061	\$	20,424,771
Less PPP loans										(775,883)
Average assets, excluding PPP loans	\$	10,934,240	\$	13,978,693	\$	14,801,581	\$	17,007,061	\$	19,648,888
Noninterest expense to average assets, adjusted <sup>(14)</sup>		2.81 %		2.69 %		2.61 %		2.46 %		2.31 %



	Years Ended			
	De	cember 31, 2019	De	ecember 31, 2020
Pre-Tax, Pre-Provision Earnings				
Net Income	\$	199,738	\$	107,898
Income tax expense		66,201		27,083
Provision for credit losses		44,027		98,615
Pre-Tax, Pre-Provision Earnings		309,966		233,596
Adjustments to pre-tax, pre-provision earnings:				
Optimization costs				19,869
Swap termination costs				31,852
Net securities gains				(13,323)
A&I related expenses		21,860		13,462
Delivering Excellence implementation costs <sup>(13)</sup>		1,157		—
Total adjustments		23,017		51,860
Pre-Tax, Pre-Provision Earnings, adjusted	\$	332,983	\$	285,456



	Quarters Ended									
	December 31,		March 31,		June 30,		September 30,		December 31,	
		2019		2020		2020		2020		2020
Allowance for Credit Losses to Total Loans										
Allowance for credit losses	\$	109,222	\$	226,701	\$	247,677	\$	246,873	\$	247,042
Less: allowance for PPP loans		—				—		_		—
Allowance for credit losses, excluding PPP loan allowance		109,222		226,701		247,677		246,873		247,042
Less: allowance for PCD loans		—		(50,223)		(44,434)		(36,885)		(31,127)
Allowance for credit losses, excluding PCD and PPP loan allowance	\$	109,222	\$	176,478	\$	203,243	\$	209,988	\$	215,915
Total loans	\$	12,840,330	\$	13,965,017	\$	14,933,658	\$	14,653,188	\$	14,751,232
Less: PPP loans						(1,179,403)		(1,196,538)		(785,563)
Total loans, excluding PPP loans		12,840,330		13,965,017		13,754,255		13,456,650		13,965,669
Less: PCD loans				(275,172)		(243,207)		(240,379)		(212,021)
Total loans, excluding PCD and PPP loans	\$	12,840,330	\$	13,689,845	\$	13,511,048	\$	13,216,271	\$	13,753,648
Allowance to total loans, excluding PPP loans		0.85 %		1.62 %		1.80 %		1.83 %		1.77 %
Allowance to total loans, excluding PCD and PPP loans		0.85 %		1.29 %		1.50 %		1.59 %		1.57 %
Non-performing assets / Loans and Foreclosed assets										
Non-performing assets	\$	108,961	\$	173,894	\$	162,626	\$	163,493	\$	164,404
Less: non-accrual PCD loans				(48,950)		(45,116)		(39,990)		(32,568)
Non-performing assets, excluding non-accrual PCD loans	\$	108,961	\$	124,944	\$	117,510	\$	123,503	\$	131,836
Total loans, excluding PCD and PPP loans	\$	12,840,330	\$	13,689,845	\$	13,511,048	\$	13,216,271	\$	13,753,648
Foreclosed assets		20,458		21,027		19,024		15,299		16,671
Total loans and foreclosed assets, excluding PCD and PPP loans	\$	12,860,788	\$	13,710,872	\$	13,530,072	\$	13,231,570	\$	13,770,319
Non-performing assets and loans to foreclosed assets, excluding PCD and PPP loans		0.85 %		0.91 %		0.87 %		0.93 %		0.96 %



					(	Quarters Ended				
	December 31,			March 31,		June 30,		September 30,		December 31,
		2019		2020		2020		2020		2020
Net Charge-offs to average loans										
Total net charge-offs	\$	10,600	\$	12,114	\$	12,923	\$	15,743	\$	10,539
Less: net charge-offs for PCD loans				(1,720)		(3,833)		(6,923)		(6,488)
Total net charge-offs, excluding PCD loans	\$	10,600	\$	10,394	\$	9,090	\$	8,820	\$	4,051
Total average loans	\$	12,752,389	\$	13,073,005	\$	14,616,798	\$	14,753,648	\$	14,348,665
Less: average PPP loans						(887,997)		(1,194,808)		(1,013,511)
Total average loans, excluding PPP loans	\$	12,752,389	\$	13,073,005	\$	13,728,801	\$	13,558,840	\$	13,335,154
Less: average PCD loans	_			(165,906)		(177,138)	_	(233,456)		(229,176)
Total average loans, excluding PCD and PPP loans	\$	12,752,389	\$	12,907,099	\$	13,551,663	\$	13,325,384	\$	13,105,978
Net charge-offs to loans, excluding PPP loans <sup>(8)</sup>	_	0.33 %		0.37 %		0.38 %		0.46 %		0.31 %
Net charge-offs to loans, excluding PCD and PPP loans <sup>(8)</sup>		0.33 %		0.32 %		0.27 %		0.26 %		0.12 %
Performing loans classified as substandard and special mention to c	orpo	rate loans, exclu	ding	PPP Loans						
Special mention	\$	188,703	\$	240,826	\$	256,373	\$	395,295	\$	409,083
Substandard		188,811		196,923		193,337		311,430		357,219
Performing loans classified as substandard and special mention	\$	377,514	\$	437,749	\$	449,710	\$	706,725	\$	766,302
Corporate loans	\$	9,569,213	\$	10,542,142	\$	11,408,262	\$	11,112,875	\$	10,557,023
Less: PPP loans		_		_		(1,179,403)		(1,196,538)		(785,563)
Total corporate loans, excluding PPP loans	\$	9,569,213	\$	10,542,142	\$	10,228,859	\$	9,916,337	\$	9,771,460
Special mention to corporate loans, excluding PPP loans		1.97 %		2.28 %		2.51 %		3.99 %		4.19 %
Substandard to corporate loans, excluding PPP loans		1.97 %		1.87 %		1.89 %		3.14 %		3.65 %



### **GLOSSARY OF TERMS**

Accounting reclassification - As a result of accounting guidance adopted in Q1 '18, certain noninterest income line items and the related noninterest expense line items that are presented on a gross basis for the prior year period are presented on a net basis in noninterest income for the current year periods. Allowance, ACL - Allowance for credit losses **ATM** - Automated teller machine **A&I** - Acquisition and integration expenses **AUM** - Assets under management **bn** - Billion **bps** - Basis points Bridgeview - Bridgeview Bancorp. Inc. **C&I** - Commercial and industrial **CAGR** - Compound annual growth gate **CECL -** Current Expected Credit Losses **CET1** - Common equity Tier 1 **Core Deposits -** Represents demand, savings, NOW, and money market accounts **CRE** - Commercial real estate **DTA** - Deferred tax asset **EPS** - Earnings per share FICO - Fair Issac Corporation **First Midwest Bancorp, Inc.** - the Company or First Midwest Foreclosed Assets - OREO and other foreclosed assets FY - Full year **GAAP** - U.S. Generally accepted accounting principles

**GDP** - Gross domestic product **Granular** - Consisting of a significant number of diverse borrowers, without concentration of risk **k** - Thousands LTV - I oan-to-value **mm** - Million **MSA** - Deposit market share NCOs - Net charge-offs **NII** - Net interest income **NIM -** Tax-equivalent net interest margin **NorStates -** Northern States Financial Corporation Northern Oak - Northern Oak Wealth Management, Inc. **NOW** - Negotiable order of withdrawal **NPAs** - Non-performing assets **OREO** - Other real estate owned Park - Park Bank **Pandemic -** COVID-19 pandemic **PCD** - Purchased credit deteriorated **PPP** - Paycheck Protection Program **ROATCE -** Return on average tangible common equity **RWA -** Risk-weighted assets **SBA** - Small Business Administration **SEC** - Securities and Exchange Commission Standard - Standard Banchares, Inc. trn - Trillion **U.S.** - United States



# FOOTNOTES

<sup>(1)</sup> Includes construction, information, mining and lodging, other loans, and rounding.

<sup>(2)</sup> Defined as businesses with \$10mm - \$1bn in revenue.

<sup>(3)</sup> Branches limited to \$1bn per branch.

<sup>(4)</sup> This financial measure includes certain adjustments. See the accompanying "Non-GAAP Financial Information" slides for detail.

<sup>(5)</sup> Refer to the Company's 2020 Annual Meeting Proxy Statement for a detailed list of the Company's peer group.

<sup>(6)</sup> Loan data as of December 31, 2009 excludes covered loans.

<sup>(7)</sup> Loan data as of December 31, 2020 excludes PPP loans.

<sup>(8)</sup> Annualized based on the actual number of days for each period presented.

<sup>(9)</sup> Fee-based revenues, adjusted divided by total revenue for fee income ratio.

<sup>(10)</sup> Reflects data for the Chicago-Naperville-Elign, IL-IN-WI (Metro) MSA.

<sup>(11)</sup> Assumes reported assets less acquired assets (based on closed acquisitions at that time, unless otherwise noted) is equivalent to organic asset growth.

<sup>(12)</sup> Includes certain income tax benefits related to preparing the Company's 2017 and 2020 tax return.

<sup>(13)</sup> The Company initiated certain actions in connection with its Delivering Excellence initiative in the second guarter of 2018, demonstrating the Company's ongoing commitment to provide service excellence to its clients and maximizing both the efficiency and scalability of its operating platform.

<sup>(14)</sup> Adjustments to net income for each period presented are detailed in the EPS non-GAAP reconciliation in the accompanying "Non-GAAP Financial Information" slides.

<sup>(15)</sup> Presented on a tax-equivalent basis, assuming the applicable federal income tax rate of 21%.

